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our design team is basically focusing on the second strategic pillar um which is delivering best custom experience to our customers and honestly we do a good job um when we look at the six main product categories within these categories we're really trying to do the best for our customer so for example we have an award winning Entertain IPTV platform it's really nice experience from end to end you can you know watch and experience it on different platforms and different devices um the same for smart home we created this entire ecosystem of consistent hardware and platforms um but in the end we have the same problem um there's no interlinkage in between all these different propositions and ultimately we don't have a clue what the holistic perspective and the holistic needs are for our customers so this is why basically management came up to us and was asking to sort of bring all these 200 services and products together and work on a coherent experience and a coherent ecosystem and as you can imagine as crazy and as big that sounds um we were really excited to to be able to tag along this problem so this is actually what I'm gonna talk about today um the approach how we tackled it excuse me and for that we basically had four steps so I'm just gonna quickly introduce them so we had the understand an Ida phase then we developed a strategic framework after that uh we made sure we make it tangible and in the end it was all about the rollout and the distribution so let's dive into the first point understanding and ideation so basically it's really important in this case to to gain insights from multiple perspective I guess we are all designers more or less so we kind of know that so we looked at many different ecosystems product ecosystems

to figure out what works and what doesn't  
and how would it fit into our world basically  
so after the insights have been gathered  
we went into the first round of stakeholder meetings  
so basically it was about engaging our stakeholders  
because ultimately  
it's them who have to build something  
and be part of the ecosystem  
so for that you really need to ensure that you yeah  
you elaborate the add value for your customers on  
and in this case for your business stakeholders um  
so for example  
if you if you join an ecosystem a product ecosystem  
you'll be able to gain more reach  
you'll automatically have access to more customers um  
also  
you will be way more efficient if you are locking in or  
um plugging in into a standardized um  
set of enablers  
so that was really important  
because nobody wants to have additional work  
on their rope map  
they're all busy trying to fulfill their targets  
but you need to be smart  
in terms of giving them something big  
and giving them the value of joining an ecosystem  
and of course since um  
delivering best customer experience is  
is one of our um  
strategic goals um  
it's also there's something in it for the  
for the customer of course  
um so this is just a high level list of it  
but it's easier to discover new products  
once you're in an ecosystem  
also it's easier to have an seamless experience  
from one product to the other  
and yeah if you do it right  
you can even have a personalized experience in the end  
so then we thought about how can we tackle this problem  
um shall we  
just send our entire team  
into different product streams  
and then work it all out or  
and this would probably have taken until I don't know  
2025 or something  
or should we take a different approach  
so for this case we selected um  
a strategic framework so what we've done is um  
we created um

we created a framework that was basically yeah  
meant to fit all products  
um it was very important that it's generic enough  
that everything or everybody can apply to it  
but it also needed to be specific enough  
so every product can attach to it  
and be inspired to create their vision  
within the ecosystem  
so  
these  
are basically the building blocks that we created  
for this um  
experience framework um  
and I'll read it from top uh top to bottom um  
so first of all it's the consistency layer  
I think that's the  
the front face that every customer experiences  
to basically boosted brand and  
and trust perception then secondly  
we created experience principles  
like a common mindset to utilize  
the ecosystem that each product has to follow  
and then  
the third one is defining the technological enablers  
that bring all these different products together  
and interlink them  
and all these three layers  
basically can be seen as entirely like yeah  
big programs almost so  
they are all different activities  
that we needed to tackle on  
and they're quite big actually  
and took quite some time and still take some time  
so let's for example go into the consistency um  
what it is it's basically for us um  
the main rule to to be consistent but not uniform  
that means we leave enough room for products to  
to play their product personality um  
and still you need to have a identity  
a signature detail in each product  
so the customer feels comfortable  
and it's easy for him to yeah  
to get orientation so that was basically very designed  
internal driven because yeah  
we are we are the visual and ex designer  
so we kinda like know what we need there um  
but the second one um  
the experience principles that something that needs to  
to be interdisciplinary and in done in a cocreation um  
way so what it is

it's basically a common mindset  
for best custom experience  
so every product owner  
every product stream needs to be sure of  
we needed to be sure that they all understand how  
and what the definition for it seem  
this experience is for us so  
give me let me give me a bit of a um  
a definition of what they do um  
first of all of course  
they address customers pain points and their needs and  
but they also enable seamless  
and conversion experience  
so you can have add on value by using two  
or three of five different products  
at the same time um  
also very important  
they need to support the business objectives because  
yeah otherwise you don't make money and then it's yeah  
probably not good for us as telecom um  
and what is also very important for us is that  
each principle is basically applicable  
to the entire customer journey  
so it's not only within one  
I don't know touch point like use  
so  
it should be applicable to the entire customer journey  
this is what we came up with  
this is basically a high level description of it  
there's more to it but I can't talk too much about it  
um but basically  
these are the ones that fit our ecosystem very well  
so that's um  
we had probably like 25 that we had to select from  
and twirl it down from there um  
and this is how we we got there basically  
so we correlated all the pain points from different  
um custom  
um experience maps that we  
um researched  
we correlated all the pain points and listed them  
then we decided on growth levers  
how is our ecosystems utilized  
what's how  
how can life get get in there  
um  
and then we match them with the customers expectations  
of course and during that process  
we had lots and lots of testing to do  
of course with stakeholders

because they need to apply them  
and also with our customers  
to see whether or not it works for them  
so for the last one um  
last building blocked the technological um enablers  
um this is an entire new project basically um  
it is the infrastructure behind the entire system  
to interlink all these different products and services